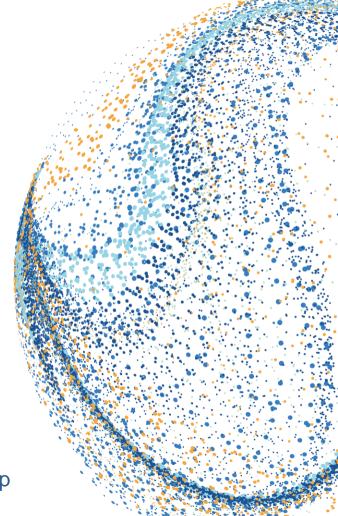


Digital innovation



Inge Andre Sandvik – Chief Digital Officer – Wilhelmsen Group



A global presence

The worlds largest maritime network

70

countries

50%

of the world's merchant fleet as customers

2 200

locations

21 000

employees





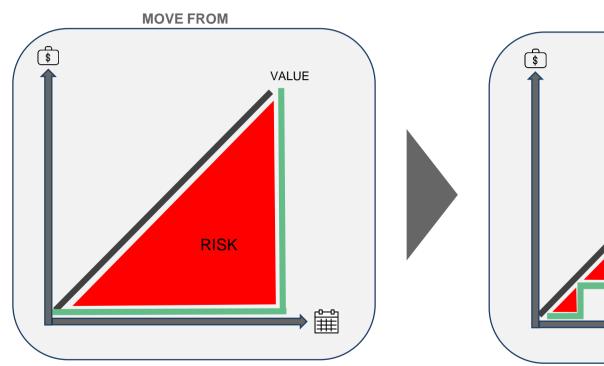
The digital accelerator model

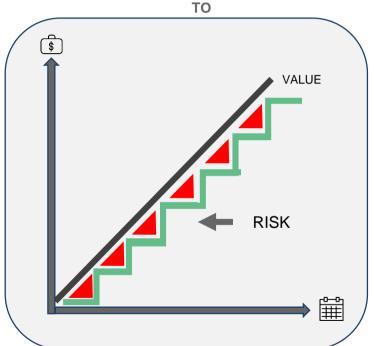






NEW AND AGILE WORK METHODS ARE RE-SHAPING THE WORLD





- MAKE PRODUCTS WITH NO/LOW CUSTOMER INVOLVEMENT
- IDEA TO PRODUCT: 1-2 YEARS
- · HIGH INVESTMENT
- DECISIONS: LOW FREQUENCY

- MAKE PRODUCTS WITH CUSTOMERS & PARTNERS
- IDEA TO PRODUCT: WEEKS
- LOW INITIAL INVESTMENTS
- LOW RISK
- DECISIONS: HIGH FREQUENCY

DIGITAL BUSINESS TRANSFORMATION



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CONVERGENCE BETWEEN TECHNOLOGY INNOVATION AND BUSINESS MODEL INNOVATION ENABLED BY CONNECTIVITY





Instant analysis of sets to identify new puterns

Cloud computing/storage



calable, variable-cost a processing on demand

Collaborative technology platforms



Employee engagement and collaboration enabled by digital platforms and communities

Virtual reality



Interact more turally with digital device services

Real-time communication and tracking



Every asset, ed employee always con, ected

3D scanning

O. B



environment to collect data on its shape / appearance

Additive manufacturing



rint objects & parts on demand with increasing precision, and range of materials

Mobile connectivity



Virtual telepresence t emove the need for on-site humans d omnipresent mobile d ces

Unmanned aerial vehicles



Autonomous, lowable to perform complex tasks and remove human presence

Sensors



sensors capturing spatial and environment information

Robotics & automation



complex assignments

Cyber security

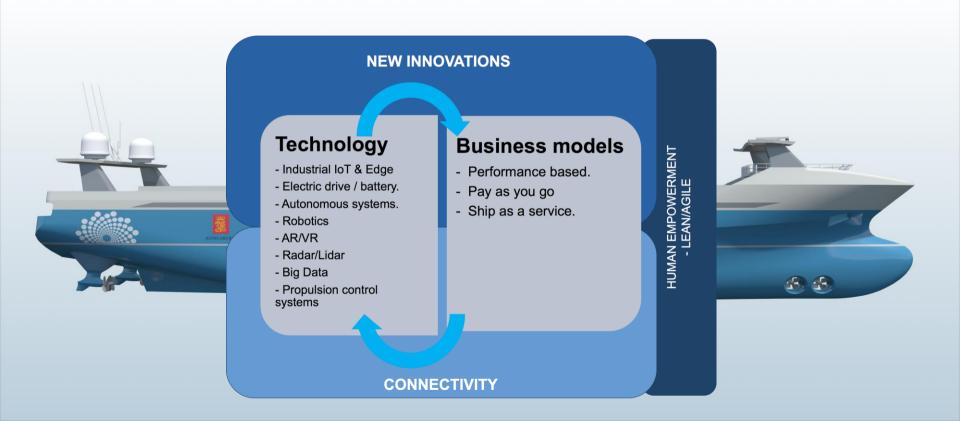


system integrity is a "musthave"

MASSTERLY CASE - YARA BIRKELAND



New Technology Innovation & New Business Model Innovation





The need of a digital plattform that break the silos and creates an agile organization that is prepared for higher speed and more demanding customers.

Architecture need to be based on cross industry open standards







Shared and re-usable applications

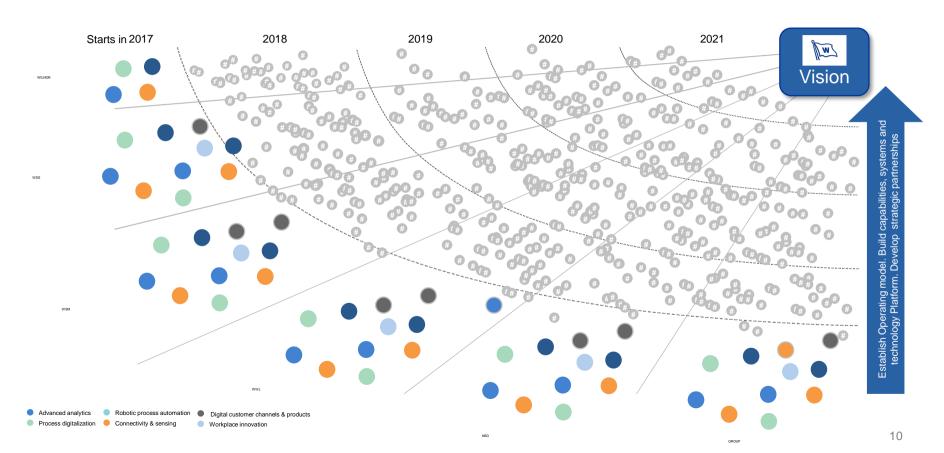


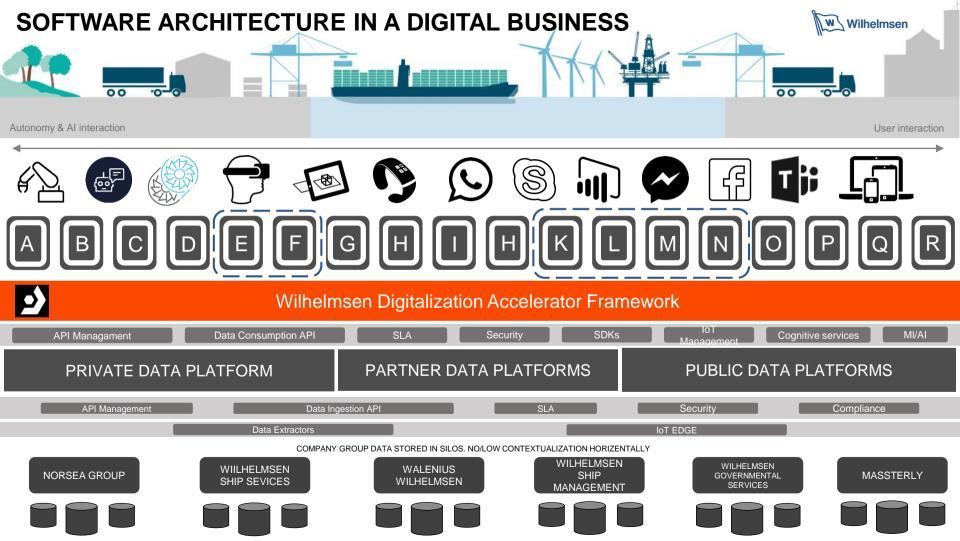
Propritary Wilhelmsen application

Digital Roadmap to reach the vision.

Prioritized projects and product development

Redefine how we serve our customers and position Wilhelmsen as the shaper of the maritime industry.





Smart Rapes





Maritime Innovation Lab is a key strategic tool to drive more innovation with higher speed and quicker ROI.



- More open to innovation from:
 - Start-ups
 - Entrepreneurs
 - Vendors
 - Internally in the group.
- Grow an extended team that supports us shape the maritime industry



- Unique and effective access to new talent and innovative companies.
- More effective recruitment from academia and R&D institutions.



- Make it more efficient to create new revenue and find new business areas.
- Challenge us to be more innovative within the group.



- Facilitate and grow strategic partnerships with members of the Maritime Innovation Lab.
- Participate and invest in incubators and accelerators to grow deal flow for Wilhelmsen Venture Capital.





Maritime Innovation Lab





- Kognif.ai

- Veracity

Partners



- Office space
- Industry experts
- Access to marketplace
- Investment



Cognite







Digital Ship Hackathon





Ole Petter Barbo Data & Al Solution Specialist at Microsoft

A fine day at Microsoft! Smart people from Microsoft CSE-team led by **Hanne S. M. Wulff** programming during Wilhelmsen hackfest solving complex issues related to the Maritime industry and IoT edge. Thanks to **Sigbjørn Eng Rudaa** for important domain knowledge. This is fun!





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71 Likes · 4 Comments

What is Wilhelmsen offering

Wilhelmsen

- Office space at the Wilhelmsen HQ
- Direct access to key people and industry experts in the Wilhelmsen Group and partners
- Wilhelmsen serve 50% of the global maritime market. We can either be a customer or a go-to market partner
- Access to capital either directly from Wilhelmsen Venture or trough VC partners we work with



Access to a global maritime network



Thank you!

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