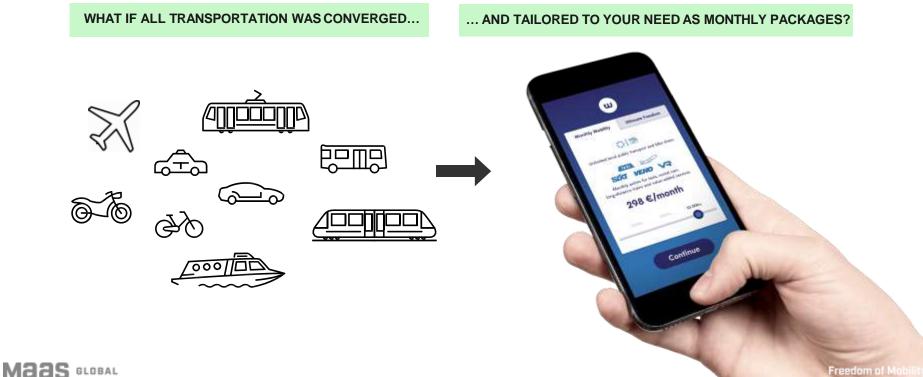
### MAAS GLOBAL

# Discover the future of mobility

### Whim – The Freedom of Mobility

### Mobility as a Service – a paradigm change in transportation



Freedom of Mobili

### Mobility as a Service is the Netflix of transportation



### Competitive advantage - freedom of mobility

Our service promise is total freedom of mobility.



The only available option today

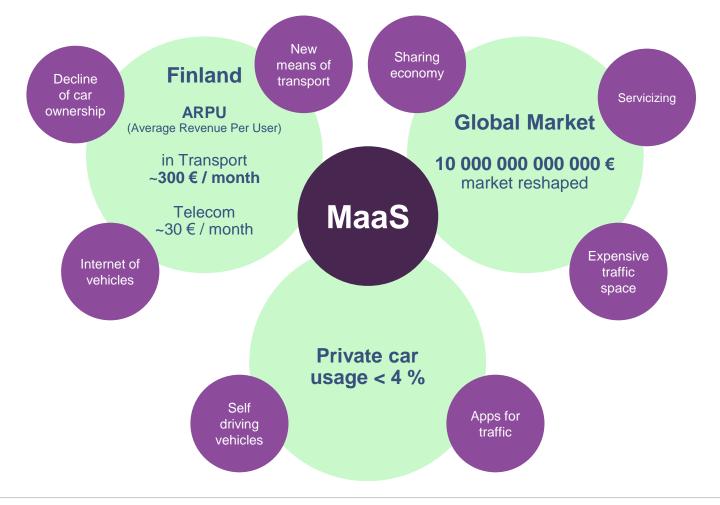


Tomorrow's freedom of mobility

Maas GLOBAL



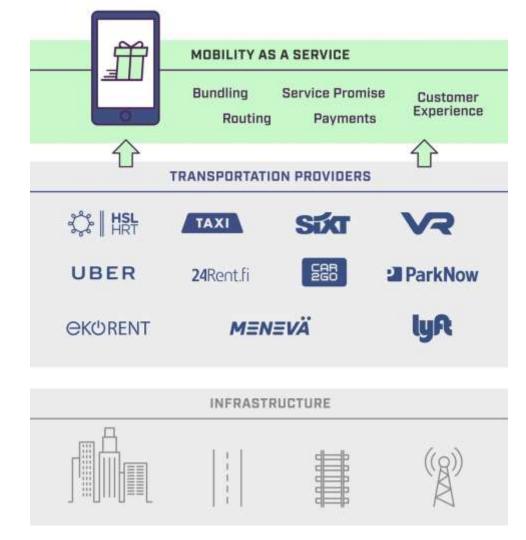
# Transportation is being hit by a **DIGITAL TSUNAMI**



### From silos to a true solution

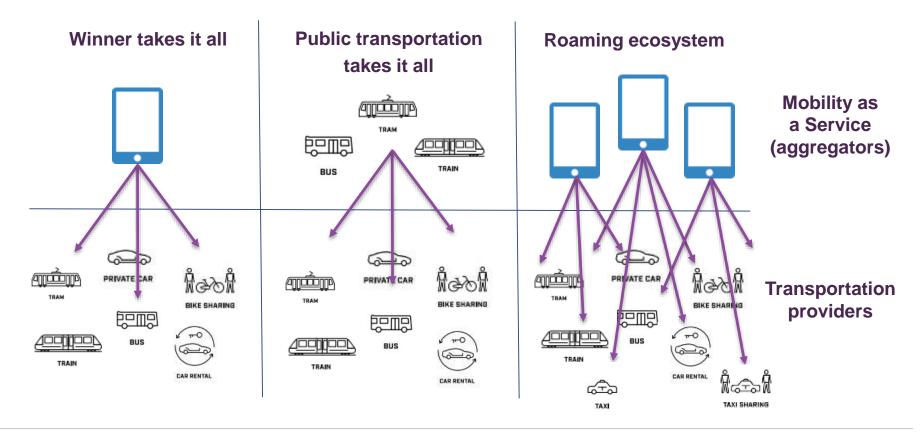


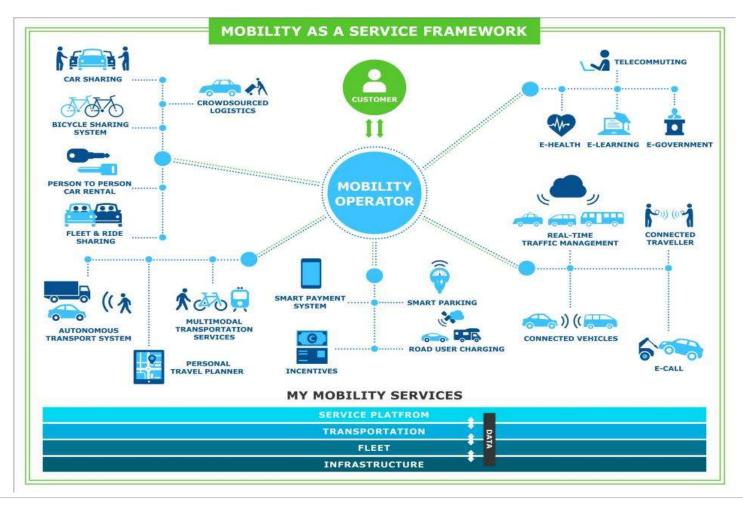






### Three ways for markets to evolve





# MARKETS OPENING WITH INVESTMENTS

"Volkswagen Group is getting into the ride-hail game with a \$300 million investment in Uber competitor Gett."

24.5.2016 Recode

"Apple invests \$1 billion in Chinese ride-hailing service Didi Chuxing."

13.5.2016 Reuters

"NuTonomy raises \$16M to make self-driving taxis a reality by 2018."

24.5.2016 Techcrunch

"Lyft raises \$530 million in funding to battle Uber in the U.S."

12.3.2015 Mashable

"At \$68 Billion Valuation, Uber Will Be Bigger Than GM, Ford, And Honda"

4.12.2015 Forbes

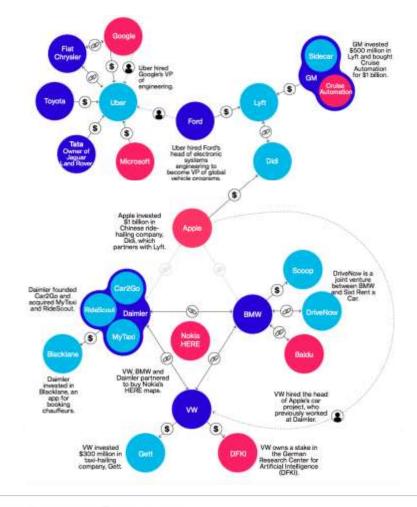
"Chinese taxi app Travice gains \$600 million investment from Softbank, Alibaba "

14.1.2015 Reuters

### THE LINE BETWEEN THE TECHNOLOGY AND AUTOMOTIVE INDUSTRIES IS BLURRING

 Transportation is being tied even more closely to cell phone, while autonomous driving technology is turning car into a computer > Development is expensive: Carmakers' R&D budgets jumped 61 percent, to \$137 billion from 2010 to 2014

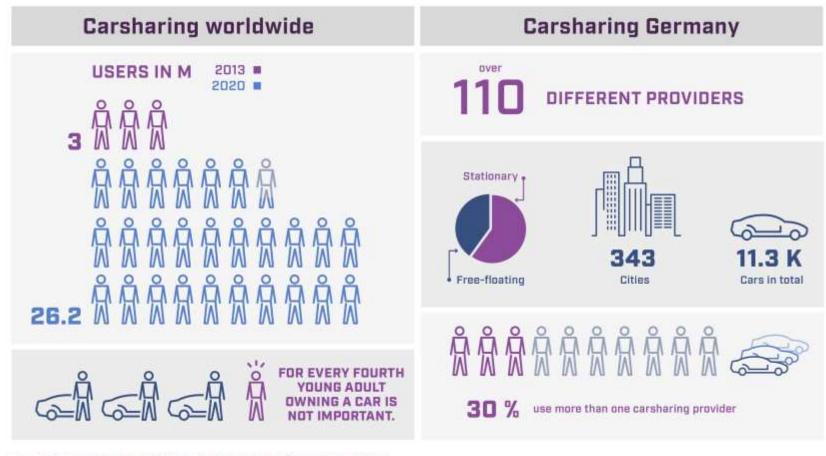
• Building alliances to share some of the risk and cost > Incumbent automotive giants and their "would-be" disruptors are teaming up



## **Mindsets are Changing**

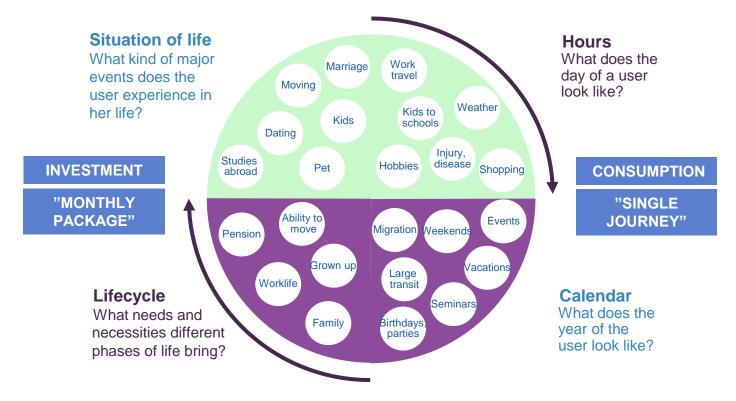


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# Life situation and unexpected incidents affecting your daily mobility



### WHAT IF MOBILITY AS A SERVICE WOULD BE REAL?

### Where does the money come from?

Spending on transportation in 2016 in Europe

50

Spending on transportation with Whim

Private car Transportation services

\*Source: eurostat

250

Transportation services

### What do you think car is actually costing?

- Most of the cost of owning a car is hidden
  - ✓ Ownership: finance cost, registration, insurance, maintenance, unexpected costs, depreciation
  - Usage: fuel, parking (resident parking, on-street parking), tyres, tolls
- The average annual cost of running a car is around 5 180 €
   each year
- Car is parked average for around 96% of the time so usage is actually only 4 %



### Example 1: Introducing Emmi



Emmi is a 28 year old single woman, living in Espoo.

- ✓ She recently purchased her first home and she works in the city centre of Helsinki at a bank. Emmi owns a car.
- ✓ Emmi loves evenings out with friends, spending time with family, jogging with her dog and the occasional weekend getaways.

### ...how much Emmi is using for her mobility?

### Emmi today

- Emmi uses public transportation for daily commuting because parking in the city is a nightmare and with car she would get stuck in congestion every morning and afternoon.
- Emmi owns a 5 year old Toyota
   Avensis which she uses mostly for her weekend getaways with friends and visit her family. And IKEA.
- ✓ A couple of times a month, after a night out in Helsinki, she takes a 28 € taxi ride home.

 1 253 € each year

 - regional ticket 102,40 € / 30 days + city bike 25 €



PRIVATE CAR

#### 480 € each year

4 998 € each year

- average spending for a taxi in a year, 1-2 trips per month, average price 26,7 € (Espoo)

- average cost of a car in a year is 5 180 €

6 731 € each year, 561 € a month





TAX

# Do you believe this could be made with less than 560 € a month?

### Access Package

- Unlimited public transport
- 8 hours / month of bike share
- 50km / month of taxi + ride share
- 4 hours of car share
- Grocery delivery

### **Flexibility Package**

- Unlimited public transport
- Unlimited bike share
- 100 km / month of taxi + ride share
- 8 hours of car share
- One weekend car rental
- Grocery & food delivery

### Unlimited Package

- Unlimited public transport
- Unlimited bike share
- Unlimited taxi + ride share
- Unlimited car rental
- Unlimited car share
- Grocery, food & shopping delivery

#### \*Packages are examples

### Example 2: Introducing Eetu



Eetu is a 30 year old man living in Vallila, Helsinki.

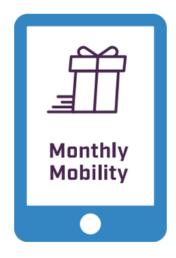
- Eetu lives alone and works as a sales man in the city centre of Helsinki. He goes actively out with his friend during weekends.
   Eetu travels at least 2-3 times a year in Europe.
- Eetu doesn't own a car but he is very interested in to use new transport services and he is actively searching new options for his mobility.

### ...what are Eetu's mobility needs?

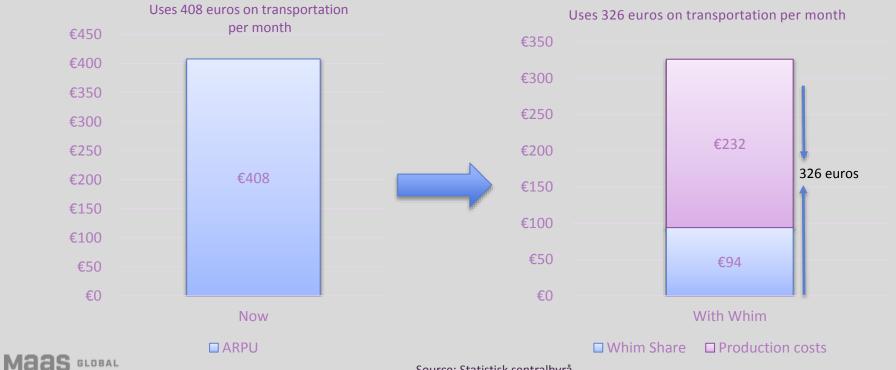
### Eetu today

- As not owning a car, Eetu uses public transportation for his daily commuting. Sometimes he might have meetings in places with slow access by public transportation - in these situations he uses ride sharing or taxi to get to the destination.
- His smart phone is full of applications by different transport providers and while travelling abroad, he tries to explore in advance what travel options current city is offering and possibly needs to download some new apps again to his phone.
- Eetu gets really annoyed every time he sees every other person driving alone with their car in traffic.

Could we combine all of this for Eetu as monthly package?

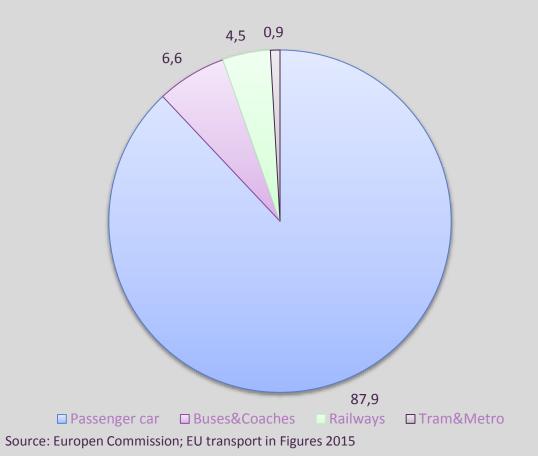


### Norway – Whim user's ARPU now and with Whim



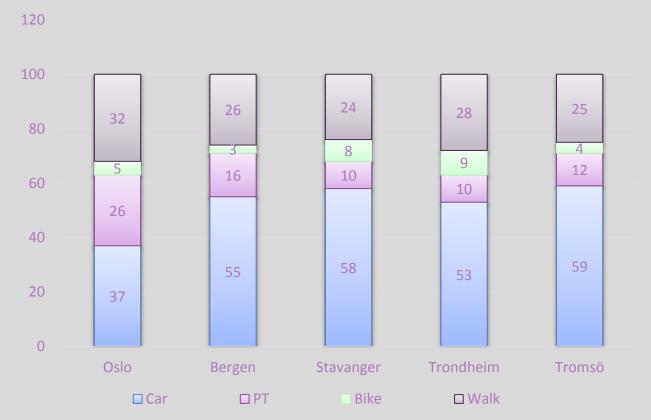
Source: Statistisk sentralbyrå

### Modal Split of Passenger Transport on land in 2013





Modal Split in different cities in Norway – measured in number of trips

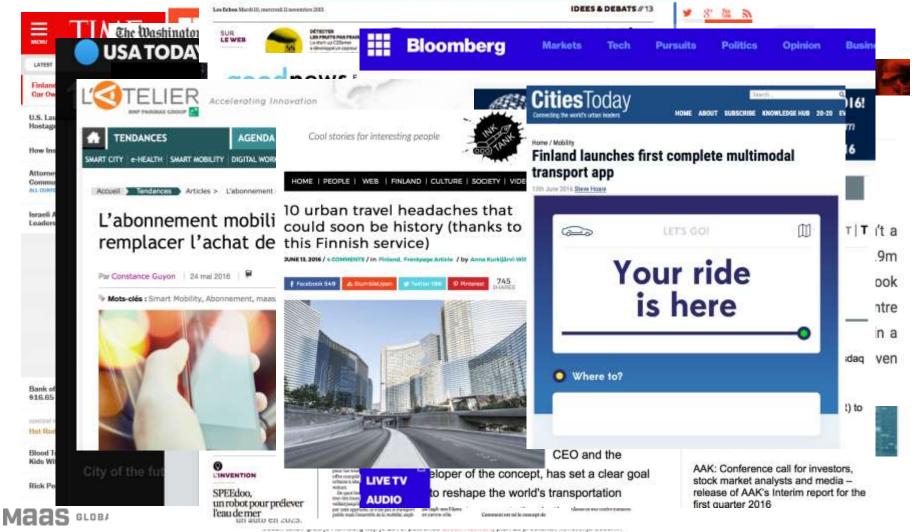




### Introducing Whim, the world's first mobility operator

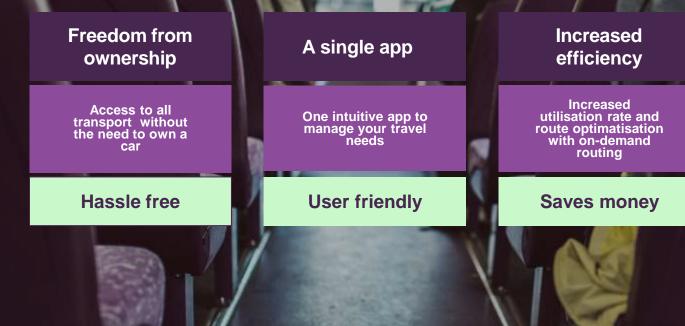
**"THE NETFLIX OF TRANSPORTATION"** 





### MAAS GLOBAL

## **Our** solution



### **LESS HASSLE**

TAKING AWAY THE PAIN OF "HOW DO I GET THERE"

### **MORE FREE TIME**

GIVING BACK YOU 90 MINUTES TO YOUR DAY



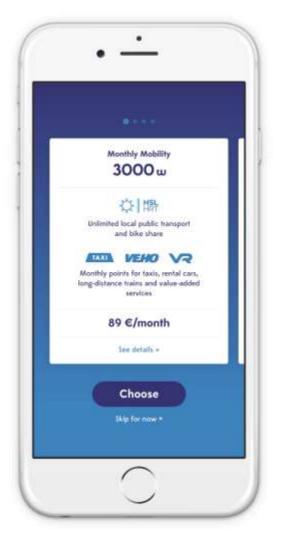
### HAPPIER LIVING

OFFER YOU A TRUE FREEDOM OF MOBILITY

### **GREENER CITIES**

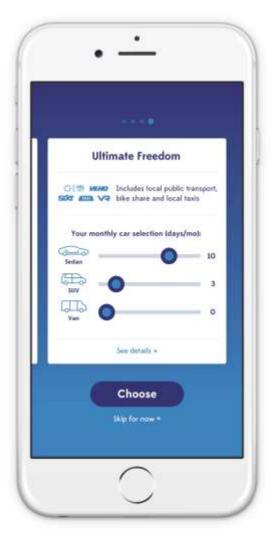
MAKING SURE YOU ARE NOT A POLLUTER

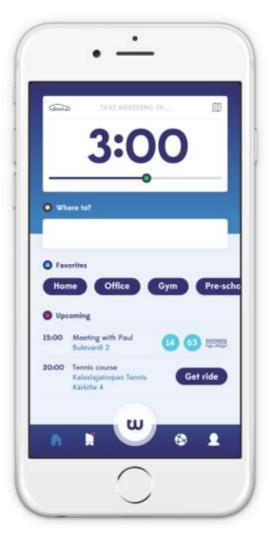


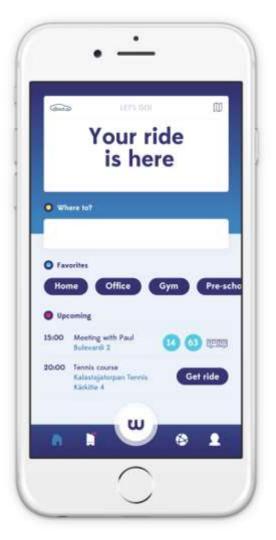


















# treedom of mobility. is ready to go!

#### MONTHLY MOBILITY

Enjoy unlimited local public transport and bike share, with a monthly quota of points to use freely on taxis, rental cars, long-distance trains and other value-added services. Earn extra points by making smart travel choices.

#### ULTIMATE FREEDOM

Travel in style on any mode of transport you like, from every kind of public transport to local taxis and rental cars. Earn extra points by opting for public transport and use them on life enhancing perks like value added services or a Tesla for the weekend.





#### **MOVE ON A WHIM**

Test out the service with zero commitment. Pay as you go to access all the different MaaS options.



## From Ownership to Experience

WHY OWN AND DRIVE AN OLD CAR – WHEN YOU COULD USE A BRAND NEW ONE, WHENEVER YOU NEED?



#### ONE SINGLE SOLUTION (APP)

## Better than owning a car

Variety of operators and transport providers in same platform. Both public and private (taxi, public transport, train, car sharing, car rental, ride sharing, parking, logistic services, ferries, ships, bikes) will ensure that customers are getting where ever they want.



DOOR-TO-DOOR JOURNEY

## Much more than trip planner

New kind trip planner which is chaining and combining operators unconventionally to serve customers according to their needs and current traffic conditions. All your trips from A to B to Z – with an enjoyable experience.



#### PAYMENTS AND TICKETING

### Monthly subscription for all transportation

User can buy mobility packages with monthly fee. Payment and ticketing will handled in the background. Tickets will be gathered into same service, so hassle free travel will be guaranteed.



#### SIMPLE AND EASY CUSTOMER EXPERIENCE

## Everything's set at a press of a button

The core of everything is the easy and simple service experience. The goal is to make every day life easier for our customers: saving time, money and nerves.

MAAS GLOBAL

## Launching MVP in 2016 – SEE WHIM LIVE

Looking for 2 other international areas, discussions with several cities and transport providers around the world.





## To have MaaS In Short

 All we need is API's
 Speeding MaaS is done best with transportation.

### MAAS GLOBAL

# See Whim Live In 2016

### SAMPO HIETANEN

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